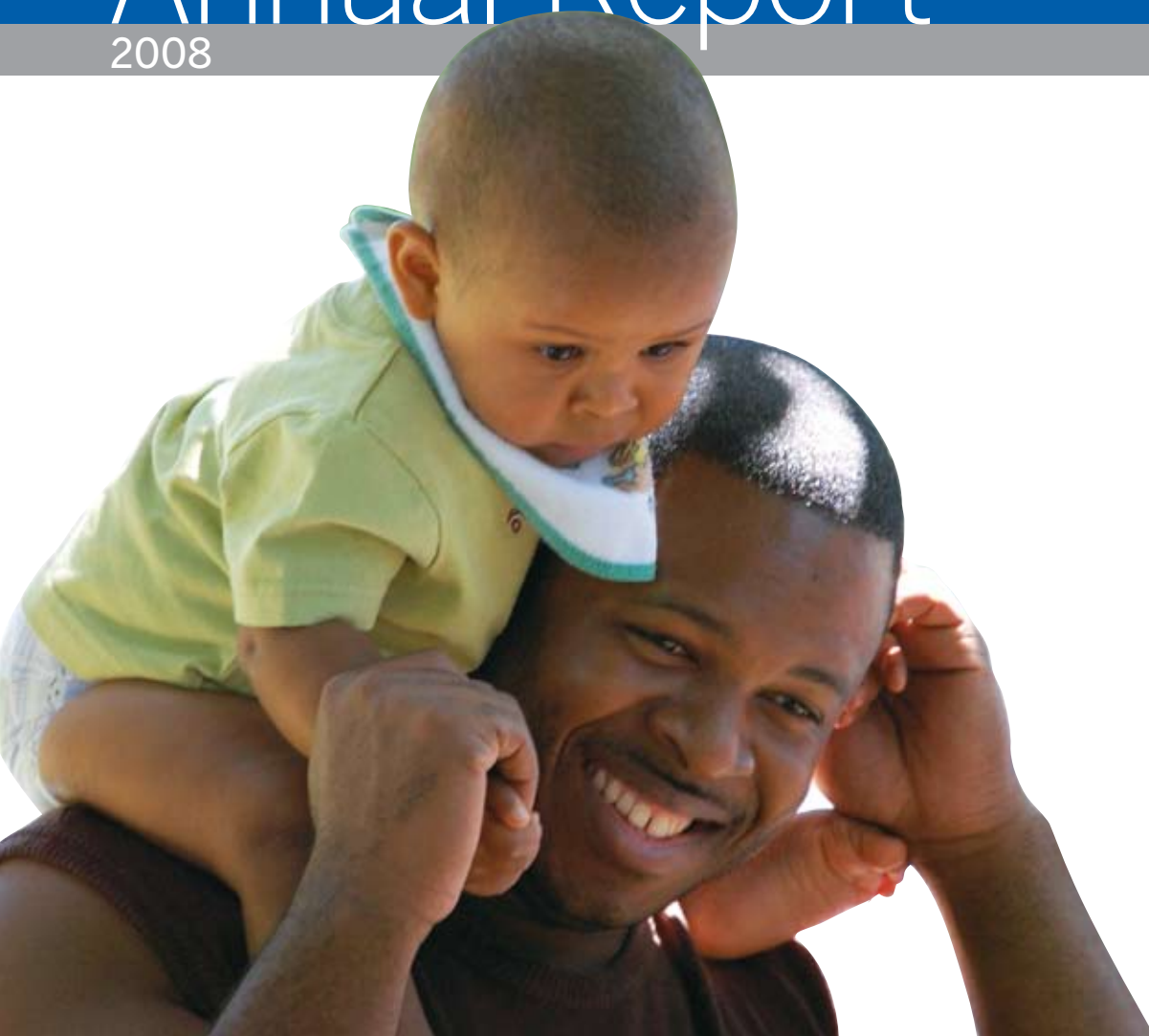


# Annual Report

2008



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# Message from...

Edward W. Stack  
**Chairman of the Board**



Robert J. McMahon  
**Executive Director**



Annually, we care for more than 30,000 of New York's most vulnerable children and families. We accomplish this through 57 different programs in 9 core service areas. The common thread that runs throughout this long and varied list of programs is our family focused mission that is at the core of every decision we make. More than a century of experience has taught us that by strengthening the family we strengthen the individual and, in turn, the entire community.

In 2008, motivated by our ongoing commitment to meeting some of the most urgent needs in our communities, we expanded our range of services for children and teens in foster care. We opened a Scattered-Site Supportive Housing Program that provides affordable housing and support for teens as they age out of foster care. This program is based on the premise that, even under the best of circumstances, few 18-year-olds are capable of living completely on their own. Youth aging out of foster care, without family support, are likely to end up isolated, homeless and unemployed. We also launched Bridges to Health, a program that links this population to a variety of health and mental health services and allows them to maintain access to these services until they reach the age of 21.

For many teens, receiving a high school diploma can become another insurmountable challenge. To combat this, using the Good Shepherd Transfer School Model, SCO opened North Queens Community High School to give teens who are in danger of dropping out a fresh start. The inaugural graduating class received their Regents diplomas last June and we will open a second school in September 2009.

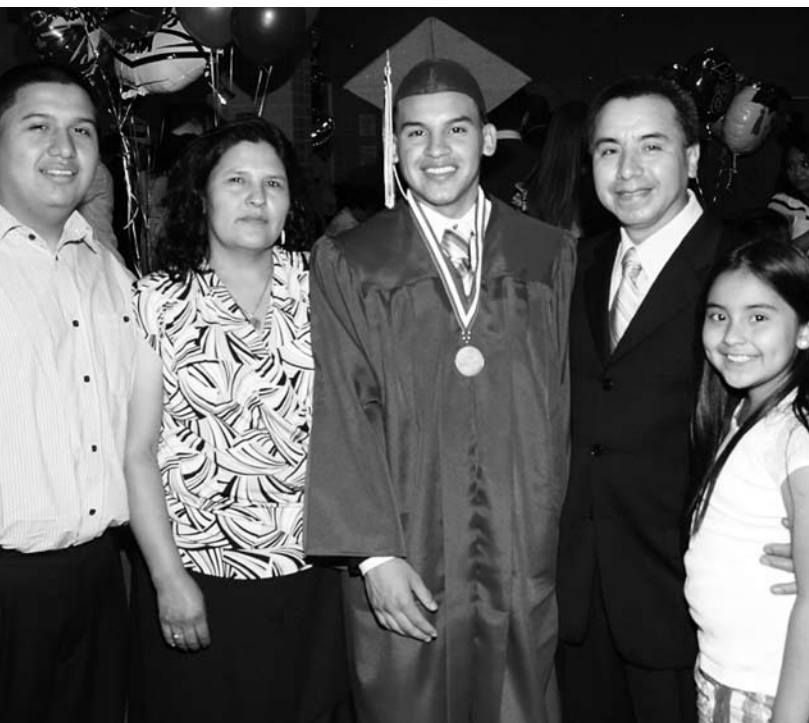
As we work to strengthen our communities, another important factor is our ability to collaborate with our fellow community-based organizations. This year, SCO became part of the Brownsville Partnership, an initiative of Common Ground, to address the many issues that are associated with poverty in the high need Brownsville community. As a member of the Partnership, SCO is providing a full range of early childhood programs — Nurse-Family Partnership, Parent-Child Home and Baby & Me. SCO is the first NFP program in the New York City area to be part of a larger community-wide mission that brings together best practices in family and community development.

These are but a few of the high points of the year just completed. But we wanted to highlight for you some of the ways that, with your help, we have been addressing the challenges in our communities. We also want to stress the fact that none of this would have been possible without the combined commitment of a dedicated Board of Directors, the generosity of foundations, corporations and individuals, and the tireless efforts and unparalleled professionalism of our staff. With your help, even in these difficult financial times, we can continue to serve those who need us most. Thank you very much.

Edward W. Stack

Robert J. McMahon

# Providing Hope



## ▲ North Queens Community High School

The inaugural graduating class of North Queens Community High School received their diplomas in June. The school provides small classes and a supportive learning environment for 200 teens who would otherwise not complete high school. SCO is will open a second school in September 2009.

*"This school has changed my life."*

- Flavio, Graduate

## ▲ Tyree Learning Center

SCO completed construction of the brand new Tyree Learning Center that allows the 73 children with developmental disabilities who live at St. Christopher's Home to receive an education in a beautiful facility designed specifically to accommodate their needs.

*"Like children everywhere, our children need to have a quality education and that's what we're giving them."*

- Eileen DiLauro, Principal





## ▲ Scattered-Site Supportive Housing

Even under the best of circumstances, few 18-year-olds are capable of living completely on their own. Youth aging out of foster care, without preparation and support, are likely to end up isolated, homeless and unemployed. SCO's Scattered-Site Supportive Housing program provides affordable housing and transitional services for 36 young adults in Queens who have recently left foster care and are at risk of becoming homeless.

*"We're there for young people who have nowhere else to turn during this very difficult transition period in their lives."*

- Mary Noto, Assistant Program Director

## ▲ Center for Family Life's "Life Lines" Program

Center for Family Life's "Life Lines" program celebrated its 25th Anniversary this year. "Life Lines" is a free, nationally recognized program that brings teens together through social work, the arts, and education. It promotes individual growth and builds community.

*"Life Lines has inspired me to go after my dreams...of going off to college and becoming a lawyer. It's inspired me...to be optimistic about life."*

- Daisy, "Life Lines" Participant



## Family Dynamics' Summer Enrichment Program

The Family Dynamics Summer Enrichment Program served over 550 children living in the Bedford Stuyvesant section of Brooklyn this summer. The program gives students the opportunity to learn about different cultures utilizing their academic, creative, and artistic abilities. It culminated with their annual "Around the World" festival where children performed dances, songs and skits about the countries they learned about.

*"This program has taught me love and joy, and I take with me, my knowledge."*

— Marcus, Program Participant

## Madonna Heights' "New Heights" Outdoor Challenge Course

This year, as it has for the past five years, Madonna Heights Residential Treatment Center offers "New Heights", an outdoor challenge course, as part of its team-building curriculum. Based on the nationally recognized Project Adventure model, "New Heights" teaches self-reliance and teamwork. It gives participants the tools to work cooperatively, challenge themselves in a supportive environment, improve their self-esteem and explore creative ways to solve problems.

*"New Heights has taught me how to communicate and not give up when I'm frustrated. I'm still continuing to learn."*

— Krista, Student



## HIGHLIGHTS OF THE YEAR

# 2008

New programs, events and dedications highlighted a year that saw SCO reach out to more children and families than ever before. Our mission is always at the forefront... helping those in need.



# Statements of Unrestricted Activities

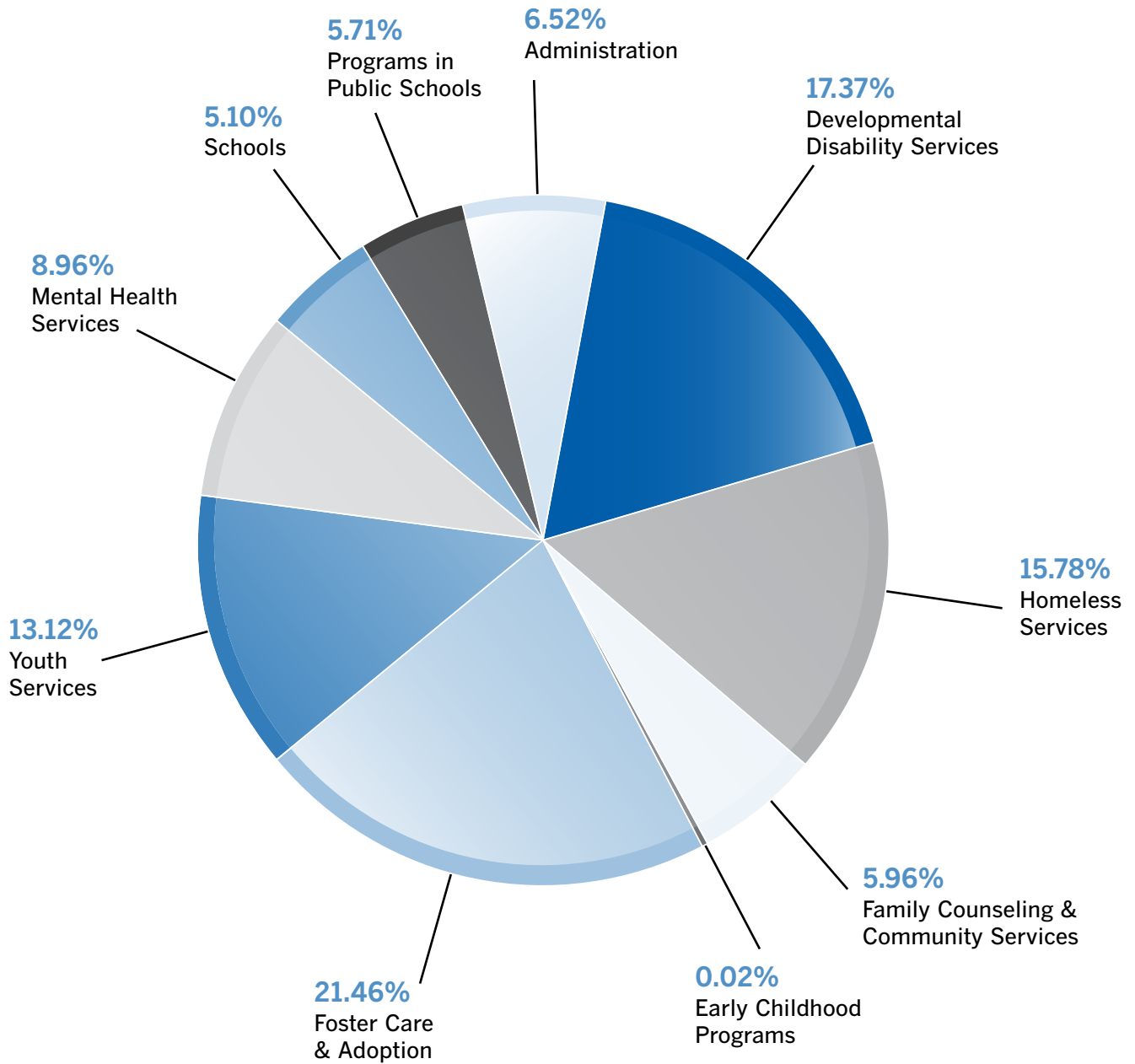
Years Ended June 30, 2008 and 2007

	2008	2007
<b>REVENUE</b>		
Current year program revenue	\$180,941,374	\$158,073,616
Prior years' cost reimbursement adjustments	\$(586,570)	\$292,311
Net assets released from restrictions	\$2,629,604	\$4,353,294
<b>Total program revenue</b>	<b>\$182,984,408</b>	<b>\$162,719,221</b>
<b>SUPPORT AND OTHER</b>		
Contributions and other income	\$2,318,488	\$1,601,480
Interest and dividend income, net	\$720,053	\$585,597
Realized and unrealized gains (losses) on marketable securities	\$(1,907,238)	\$2,684,146
<b>Total Support and Revenue</b>	<b>\$184,115,711</b>	<b>\$167,590,444</b>
<b>DIRECT PROGRAM EXPENSES</b>		
Contract programs	\$63,287,313	\$52,502,864
Foster boarding homes	\$34,120,795	\$28,939,017
Group homes	\$16,536,531	\$15,772,814
Residential treatment centers	\$12,730,617	\$10,561,597
Medicaid reimbursed services	\$11,287,819	\$10,538,479
Residential treatment facilities	\$10,161,867	\$9,986,286
Schools	\$8,151,785	\$8,536,529
Individual residential alternative	\$7,915,221	\$7,619,532
Intermediate care facilities	\$6,367,339	\$6,073,891
Shelters	\$1,889,552	\$1,832,990
Enhanced independent living	\$-	\$258,832
<b>Total direct program expenses</b>	<b>\$172,448,839</b>	<b>\$152,662,831</b>
<b>MANAGEMENT AND OTHER INDIRECT EXPENSES</b>		
Management and general	\$11,596,381	\$11,605,922
Fundraising	\$433,504	\$358,004
<b>Total management and other indirect expenses</b>	<b>\$12,029,885</b>	<b>\$11,963,926</b>
<b>Total Expenses</b>	<b>\$184,478,724</b>	<b>\$164,586,757</b>
<b>CHANGE IN UNRESTRICTED NET ASSETS</b>	<b>\$(363,013)</b>	<b>\$3,003,687</b>



# Actual Expenditures

Fiscal Year 2008



# Donors 2008

The commitment of our supporters and their belief in our mission is a beacon of hope to our most vulnerable neighbors and a source of inspiration to our staff. SCO Family of Services would be unable to provide the level of care we do were it not for the generosity of individuals, families, businesses and foundations throughout the communities we serve.

*“It is one of the most beautiful compensations of life that no person can sincerely try to help another without helping themselves.”*

— Ralph Waldo Emerson



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 Vanguard Charitable Endowment Program  
 The WellMet Group  
 Whitey Ford Children's Foundation Inc.

# SCO Programs

SCO Family of Services is New York's largest child and family services agency — touching the lives of over 30,000 children and families with a variety of needs throughout Long Island and New York City. Founded in 1895, SCO has been transforming lives for more than a century.

## CORE SERVICES

### Developmental Disability Services

We help people with developmental disabilities realize their full potential and become participating members of their community.

### Homeless Services

We provide temporary shelter while working to help individuals and families break the cycle of dependence.

### Family Counseling and Community Services

We provide a comprehensive range of services to sustain and nurture the family, ensure the well-being of the community's children, and create an environment where youth can emerge as confident, capable adults.

### Early Childhood Programs

We give families the tools they need to successfully nurture their babies by offering dynamic programs focused on early childhood development and family enhancement.

### Foster Care and Adoption

We move families from crisis to safety, using a family-centered approach that facilitates the successful reunification of children and their families.

### Youth Services

We empower youth to overcome obstacles on the path to self-sufficiency while working to rebuild family and community connections.

### Mental Health Services

We provide the support and coping skills emotionally disturbed children and young adults need to live and function in their communities.

### Schools

We run special education schools and schools for at-risk teens, providing educational opportunities for children and young adults who face a variety of challenges.

### Programs in Public Schools

We provide after-school and community enrichment programs in Brooklyn and offer attendance improvement programs in Brooklyn and Queens that focus on identifying and removing barriers to students attending school regularly.

## MEMBER GROUPS

### Center for Family Life

Center for Family Life is a community-based organization offering a wide range of social services and programs for children, youth and families in Sunset Park, Brooklyn.

### Family Dynamics

Family Dynamics is committed to protecting children and strengthening families in central Brooklyn through programs and services that build on the strength of the family and the community.

### Madonna Heights Services

Madonna Heights offers residential, community, mental health and outreach services to adolescent girls and women in need on Long Island.



# SCO Locations



## legend

- |  |                              |
|--|------------------------------|
| ● Developmental Disability Services      | ● Youth Services             |
| ● Homeless Services                      | ● Mental Health Services     |
| ● Family Counseling & Community Services | ● Schools                    |
| ● Early Childhood Programs               | ● Programs in Public Schools |
| ● Foster Care & Adoption                 | ▲ Executive Offices          |
|  | ● Major Sites                |



1,351 children  
have been  
adopted through  
SCO since 2000.

More than  
7,100 children  
participate in  
SCO's After  
School Programs  
every day.

SCO Foster  
Families care  
for 1,617 children  
each day.

SCO provides  
shelter for 1,200  
homeless people  
every day.

## Fast Facts

2007-2008 Revenues: \$184 Million

2006-2007 Revenues: \$167 Million

Administrative Costs: 7%

Employees: 3,109

People Served: 30,000+ Annually

Programs: 57

Areas Served: Bronx, Brooklyn, Manhattan, Queens, Staten Island, Long Island



Caring for People • Committed to Family • Connected to Community

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